

Eluned Morgan MS  
First Minister of Wales  
Welsh Government

06 October 2025

## Update on progress against the International Delivery Plan

Dear Eluned,

Thank you for your letter of 21 July 2025, and for sharing the first quarterly update on progress against the International Delivery Plan (IDP). The Committee welcomes the opportunity to review the progress update, which we discussed at our meeting on 17 September 2025.

### Report structure and accessibility

Members acknowledge the pressures which are on the International Relations team, as well as the finite resources available. With that in mind, the Committee is keen to ensure that any feedback is constructive and proportionate. In reviewing the progress update, Members have identified a number of practical suggestions which might help to improve clarity and accessibility for stakeholders. In particular, the Committee recommends that future reports should be structured to align with the numbered actions set out in the IDP, which would support easier cross-referencing and tracking of progress against specific commitments. The Committee notes that information on some events is repeated in several places within the document. Whilst activities may deliver across multiple actions, cross-referencing would make the report more concise and easier to read. Case studies should also clearly set out which actions within the action they are delivering.

### Content and updates

The Committee was disappointed not to receive an update on the International Investment Summit, given its status as one of the Welsh Government's top priorities for delivery before the end of this year. The Committee would appreciate a dedicated update on this in the next quarterly report, along

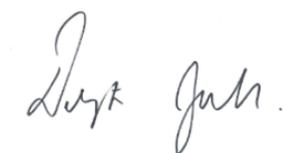
with the Welsh Government's analysis of progress against all actions in the International Strategy and associated plans, as committed to in your letter of 9 June 2025.

## Monitoring and evaluation

In addition to these formatting considerations, the Committee wishes to highlight our broader, longstanding concerns about the provision of evidence to demonstrate "outputs, outcomes, and impacts". These issues have been a consistent theme in the Committee's work and are currently being explored in depth through our inquiry into the Welsh Government's International Strategy. We intend to address the matter of monitoring and evaluation in further detail in our forthcoming inquiry report, which we anticipate will include reflections on how the Welsh Government's work in this area could be strengthened to ensure greater transparency and accountability.

We hope these comments are helpful, and look forward to continued dialogue on these important issues.

Yours sincerely,



Delyth Jewell MS  
Committee Chair

Croesewir gohebiaeth yn Gymraeg neu Saesneg.

We welcome correspondence in Welsh or English.